

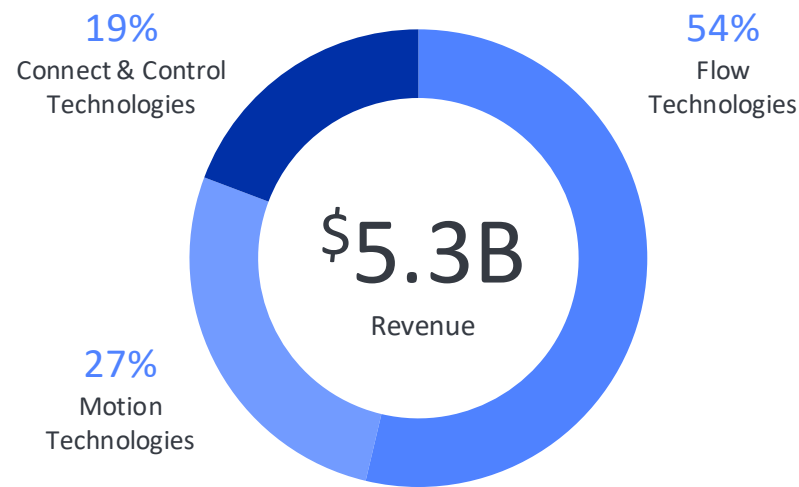
A large offshore oil rig is shown in the background, partially obscured by a blue semi-transparent overlay. The rig features several tall smokestacks and a complex network of pipes and structural beams. In the foreground, a large, dark, curved metal structure, likely part of a ship or another platform, is visible. The sky is filled with soft, orange and yellow clouds, suggesting a sunset or sunrise. The water is dark and calm.

We are ITT

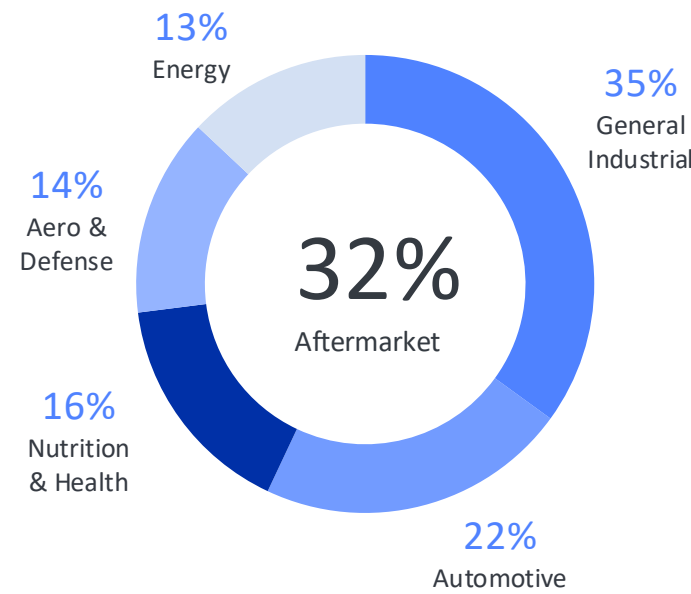


ITT is a Leading Manufacturer of Critical Components for Harsh Environment Applications

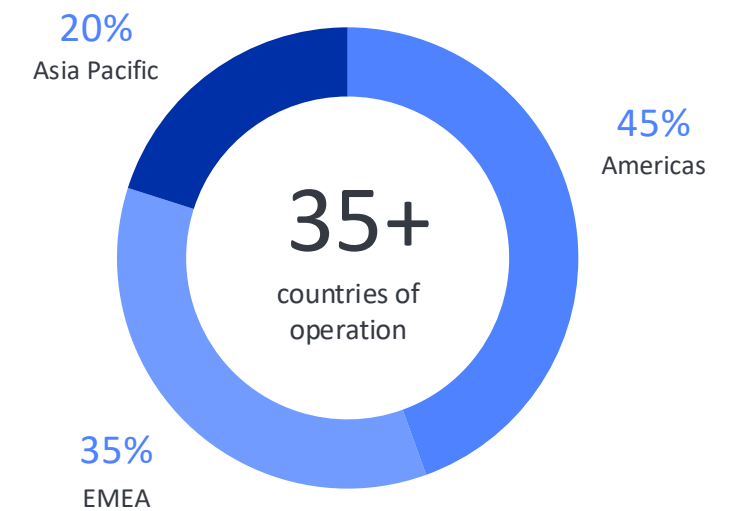
Businesses



End Markets



Geography



3-year Performance

7% Organic Revenue
CAGR

15% Adjusted EPS
CAGR

14% FCF Margin
FY 2025

+121% Total Shareholder Return ¹
+3,500 bps vs S&P 500

All results unaudited. Businesses, end markets and geography charts represent pro forma revenue and composition of pro forma revenue for 2025 including the SPX FLOW acquisition.

1. TSR for the period 12/31/2022 to 12/31/2025. Assumes dividends reinvested.



Leading Portfolio of Differentiated Critical Components

Flow Technologies



World-class premier flow platform

Motion Technologies



>30% Friction OE Market Share

Connect & Control Technologies



Content on Coveted Defense Platforms

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Well positioned in growing end markets with products and services vital to everyday life

2026 Outlook

Value Creation in the Core...

- Differentiation in execution and innovation furthers market share gains
- Large flow backlog, aero and defense growth, friction outperformance
- Shop floor productivity keeping pace with volume growth

...compounded by SPX FLOW

- Robust pipeline and favorable end-market growth led by strong macro trends (population growth, desire for improved nutrition, increased protein consumption)
- Fast start to cost synergies target



ITT

Flow Technologies Overview

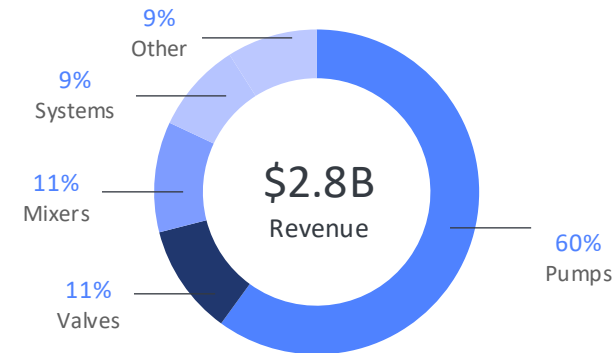




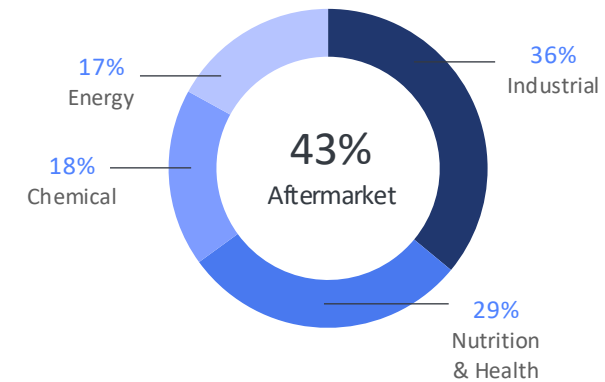
Flow Technologies Overview

Global Flow Leader for Chemical, Energy, Mining, Industrial, Nutrition and Health markets

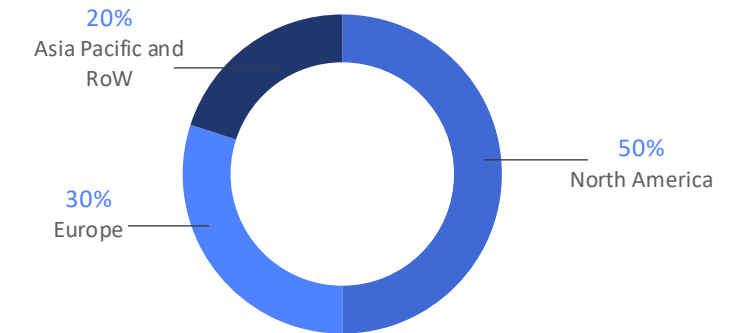
Revenue by Segment



Revenue by End Market



Revenue by Geography



Flow Technologies Highlights

7,000+ Employees

1200+ Engineers

18+ Service Locations

35+ Manufacturing Sites

500+ Patents

- Premier brands in pumps, valves, mixers, and other process solutions
- World class project execution and best in class service
- Market leaders in ANSI, Marine and Hygienic pumps



The New ITT Flow Technologies

	 Industrial Process	SPXFLOW [®]	 Flow Technologies
2025E Revenue (\$B)	\$1.4	\$1.4	\$2.8
Business Mix By Product	■ Pumps ■ Valves ■ Mixers ■ Systems ■ Homogenizers ■ Heat Exchangers		
By Geography	■ N. America ■ Europe ■ Asia Pacific and RoW		
By Markets	■ Energy ■ Chemicals ■ General Industrial ■ Nutrition & Health		

✓ Scaled platform strengthens ability to address customer challenges

✓ Expands product portfolio into attractive, adjacent Hygienic markets

✓ Complementary products for our core markets of Energy and Industrial

✓ Balances geographic mix with increased footprint

✓ More resilient end market exposure

Relationships

Trusted for deep industry knowledge, problem solving, and custom solutions.

ITT Flow Technologies 2026

OIL & GAS



ConocoPhillips

CHEMICAL



Formosa Plastics

INDUSTRIAL



International Paper



Georgia-Pacific

MINING



PHARMA



PULP + PAPER



GENERAL



NUTRITION & HEALTH

